

Revenue and Benefit Service

Performance Summary Report

2017/18 Out-turn

Caseload Analysis

								Caseload D	Data	-							
Position at:	01/04/2011	01/04/2012	In Year Movement	01/04/2013	In Year Movement	01/04/2014	In Year Movement	01/04/2015	In Year Movement	01/04/2016	In Year Movement	01/04/2017	In Year Movement	20)17/18	Overall N	lovement
Coun	cil Tax Dwel	lings												Latest Data	In Year Movement		%
НВВС	46,172	46,505	333	46,788	283	47,405	617	48,135	730	48,810	675	49,488	678	49,906	418	3,734	7.5%
HDC	35,923	35,965	42	36,494	529	37,048	554	37,312	264	37,899	587	38,505	606	39,089	584	3,166	8.1%
NWLDC	40,026	40,271	245	40,833	562	41,292	459	41,761	469	42,405	644	43,204	799	44,207	1,003	4,181	9.5%
Totals	122,121	122,741		124,115		125,745		127,208		129,114		131,197	Current Total:	133,202	Movement	11,081	
NDR R	ated Assess	ments															
НВВС	2,876	2,867	-9	2,932	65	2,968	36	2,985	17	3,067	99	3,082	15	3,162	80	286	9.0%
HDC	2,616	2,730	114	2,762	32	2,835	73	2,894	59	2,909	74	2,949	40	3,040	91	424	13.9%
NWLDC	3,182	3,170	-12	3,175	5	3,210	35	3,223	13	3,249	39	3,287	38	3,417	130	235	6.9%
Totals	8,674	8,767		8,869		9,013		9,102		9,225		9,318	Current Total:	9,619	Movement	945	
HB/CT	LS Live Cas	eload															
НВВС	7,100	7,579	479	7,555	-24	7,161	-394	6,832	-329	6,459 Current Caseload Analysis	-702 Joint HB/CT HB only	6,280 S	-282 3,042 486 2,255	5,806	-474	-1,294	-22.3%
	4 400	4.040		4.045		4.074		4.000	400			0.500		0.000	011		00.0%
	4,189	4,246	57	4,345	99	4,274	-71	4,086	-188	3,689 Current Caseload Analysis		3,599 S	-169 1,885 322 1,181	3,388	-211	-801	-23.6%
NWLDC	7,187	7,287	100	7,213	-74	6,770	-443	6,550	-220		-625 Joint HB/CT	5,955 S	-329 3,697	5,696	-259	-1,491	-26.2%
										Caseload Analysis			442 1,557				
Totals	18,476	19,112		19,113		18,205		17,468		16,293		15,834	Current Total:	14,890	Movement	-3,586	

	Hincl	kley &	Bosw	orth B	oroug	jh Coι	ıncil						2017/18	Year-End 2017/18 Target	2016/17 Same month cumulative comparison
BENEFITS	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Cumulative		
In month: Right Time (days)	10.5	9.4	12.6	12.0	12.0	12.2	11.1	9.6	9.8	9.1	2.7	8.2	9.9	11	
Position for 2016/17	8.5	9.5	12.2	12.4	10.5	9.7	10.5	9.8	11.1	10.8	2.8	9.9			9.8
In month: New Claims (Days)	20.2	21.4	23.3	21.7	19.5	18.4	15.5	16.4	11.2	14.3	13.8	15.4	17.6	19	
Position for 2016/17	15.9	24.2	22.1	23.0	19.2	16.9	16.1	16.6	16.3	14.5	16.3	17.8			18.3
In month: Change Events (Days)	9.6	8.5	11.2	11.0	10.9	11.3	10.5	8.7	9.6	8.5	2.3	7.0	8.0	9	
Position for 2016/17	7.1	7.4	10.7	10.5	8.6	8.2	9.4	8.6	10.3	10.1	2.3	8.7			7.3
Right Time profiled in month target 17/18	14.1	14.8	14.7	11.0	10.9	10.2	10.8	9.3	10.4	9.8	3.4	10.9			
New Claims profiled in month target 17/18	19.0	24.0	22.0	22.9	18.4	16.8	16.7	14.4	15.0	16.2	17.5	18.9			
Change Events profiled in month target 17/18	13.5	13.7	13.2	9.8	9.8	9.1	10.0	8.2	9.0	8.6	2.5	9.4			
COUNCIL TAX	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
In Year (%)	10.9%	20.3%	29.5%	38.7%	47.9%	57.2%	66.6%	75.8%	84.9%	94.0%	96.4%	98.1%	98.1%	98.0%	
This years profiled target	11.0%	20.0%	29.3%	38.4%	47.9%	57.1%	66.3%	75.9%	85.1%	94.2%	96.4%	98.0%			
Position for 2016/17	11.0%	20.3%	29.4%	38.6%	48.0%	57.5%	66.5%	75.9%	85.1%	94.3%	96.5%	98.1%			
In Year Arrears Reduction (£)	£2.7m	£2.6m	£2.5m	£2.4m	£2.4m	£2.3m	£2.1m	£2.1m	£2.0m	£2.0m	£1.9m	£1.8m	£1.8m	INFO	
Position for 2016/17	£2.7m	£2.5m	£2.5m	£2.3m	£2.2m	£2.1m	£2.2m	£2.1m	£2.0m	£1.9m	£1.8m	£1.8m			
NON DOMESTIC RATES	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
In Year (%)	11.0%	20.6%	29.9%	39.3%	48.3%	57.3%	66.5%	75.9%	85.3%	94.2%	96.6%	98.9%	98.9%	98.3%	
This years profiled target	11.2%	20.0%	28.1%	37.1%	46.0%	55.0%	63.8%	73.0%	82.7%	92.0%	96.5%	98.3%			
Position for 2016/17	10.1%	19.0%	28.1%	37.1%	46.0%	55.7%	64.9%	74.1%	83.5%	92.9%	96.9%	98.9%			
Arrears Reduction (£m)	£0.56m	£0.37m	£0.34m	£0.43m	£0.31m	£0.30m	£0.26m	£0.25m	£0.23m	£0.30m	£0.30m	£0.23m	£0.23m	INFO	
Position for 2016/17	£1.4m	£0.7m	£0.6m	£0.5m	£0.5m	£0.5m	£0.5m	£0.4m	£0.4m	£0.3m	£0.2m	£0.2m			
HB DEBT RECOVERY	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
HB Overpayments outstanding at year end (Academy)	£1.5m	£1.5m	£1.6m	£1.6m	£1.6m	£1.6m	£1.5m	£1.6m	£1.6m	£1.6m	£1.5m	£1.5m	£1.5m	INFO	
Position for 2016/17	£1.4m	£1.4m	£1.4m	£1.4m	£1.4m	£1.4m	£1.5m	£1.5m	£1.5m	£1.5m	£1.5m	£1.5m			
HB Overpayments Recovered	4%	7%	10%	14%	18%	21%	23%	26%	28%	30%	32%	34%	34%	36%	
This years profiled target	5%	8%	11%	13%	16%	19%	21%	22%	26%	27%	30%	36%			
Position for 2016/17	4%	7%	10%	12%	15%	18%	20%	21%	25%	26%	29%	31%			
FRAUD	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
CTLS Sanctions gained	0	1	2	0	1	0	0	0	0	1	4	1	10	6	
This years profiled target	0	0	0	1	1	1	1	1	0	1	0	0			
Position for 2016/17	2	1	0	1	1	3	1	2	0	0	0	2		[

Dashboard Performance Summaries for each Council follows below:

	Harborough District Council												2017/18	Year -End 2017/18 target	2016/17 Same month cumulative comparison
BENEFITS	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Cumulative		
In month: Right Time (days)	10.8	9.0	10.8	14.0	11.8	12.4	10.5	8.7	10.2	9.7	2.4	8.0	9.9	11	
Position for 2016/17	9.1	9.3	12.2	10.4	10.9	11.8	11.3	9.8	12.7	9.5	3.0	8.8			9.9
In month: New Claims (Days)	20.6	18.9	20.3	19.1	16.2	15.5	17.9	15.6	15.9	14.2	10.9	15.0	16.8	19	
Position for 2016/17	15.5	20.1	22.0	18.1	18.9	20.2	15.3	14.5	22.2	14.7	17.9	18.7			18.1
In month: Change Events (Days)	9.3	7.9	9.4	13.3	11.1	11.9	9.7	7.4	9.0	9.0	2.2	6.8	7.9	9	
Position for 2016/17	7.8	7.9	10.5	9.3	9.2	10.3	10.7	9.0	11.1	8.6	2.5	7.8			7.6
Right Time profiled in month target 17/18	9.8	11.1	11.9	10.1	10.2	10.8	12.0	10.8	9.6	9.5	3.0	8.0			
New Claims profiled in month target 17/18	20.6	22.6	20.9	18.0	16.7	18.9	19.3	19.3	19.1	19.2	19.1	19.0			
Change Events profiled in month target 17/18	8.3	9.5	10.2	8.8	8.9	9.4	10.8	8.9	8.5	8.2	3.0	9.0			
COUNCIL TAX	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
In Year (%)	11.2%	20.5%	29.9%	39.0%	48.2%	57.6%	67.1%	76.3%	85.3%	94.5%	96.7%	98.6%	98.6%	98.6%	
This years profiled target	11.3%	20.8%	29.9%	39.0%	48.3%	57.7%	67.2%	76.6%	85.7%	94.7%	96.8%	98.6%			
Position for 2016/17	11.3%	20.4%	29.9%	39.1%	48.4%	57.9%	67.2%	76.6%	85.7%	94.7%	96.8%	98.5%			
Arrears Reduction (£m)	£2.1m	£2.0m	£1.9m	£1.9m	£1.8m	£1.7m	£1.7m	£1.6m	£1.6m	£1.5m	£1.5m	£1.4m	£1.4m	INFO	
Position for: 2016/17	£2.2m	£2.2m	£2.1m	£2.0m	£1.9m	£1.9m	£1.9m	£1.8m	£1.7m	£1.6m	£1.5m	£1.5m			
NON DOMESTIC RATES	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
In Year (%)	9.7%	20.5%	28.7%	37.8%	46.8%	55.3%	65.7%	75.0%	84.2%	92.5%	96.6%	99.7%	99.7%	99.2%	
This years profiled target	10.6%	19.6%	28.7%	37.6%	46.5%	55.1%	64.0%	74.1%	82.6%	92.8%	96.9%	99.2%			
Position for 2016/17	10.4%	19.9%	28.7%	37.6%	46.7%	55.1%	64.0%	74.0%	82.6%	92.8%	96.9%	99.6%			
Arrears Reduction (£m)	£0.27m	£0.33m	£0.23m	£0.21m	£0.22m	£0.17m	£0.14m	£0.14m	£0.14m	£0.11m	£0.09m	£0.04m	£0.04m	INFO	
Position for 2016/17	£0.4m	£0.3m	£0.3m	£0.3m	£0.2m	£0.2m	£0.3m	£0.2m	£0.2m	£0.1m	£0.1m	£0.1m			
HB DEBT RECOVERY	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
HB Overpayments outstanding at year end (Academy)	£1.0m	£1.0m	£1.0m	£1.0m	£1.0m	£1.0m	£1.0m	£1.0m	£1.0m	£1.0m	£1.0m	£0.99m	£0.99m	INFO	
Position for 2016/17 (£m)	£0.7m	£0.7m	£0.7m	£0.7m	£0.7m	£0.8m	£0.8m	£0.8m	£0.8m	£0.8m	£0.8m	£0.9m			
HB Overpayments Recovered	3%	6%	9%	12%	16%	18%	21%	24%	26%	29%	30%	34%	34%	31%	
This years profiled target	3%	5%	8%	10%	13%	16%	18%	21%	24%	24%	27%	31%			
Position for 2016/17	3%	5%	8%	10%	13%	15%	16%	19%	22%	24%	26%	29%			
FRAUD	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
CTLS Sanctions gained	0	0	0	0	1	1	0	0	1	0	0	1	4	6	
This years profiled target	0	0	0	1	1	1	1	1	0	1	0	0		ł	
Position for 2016/17	1	0	0	4	0	4	1	1	1	1	2	2			

١	North West Leicestershire District Council												2017/18	Year End 2017/18 target	2016/17 Same month cumulative comparison
BENEFITS	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Cum ulative		
In month: Right Time (days)	11.0	9.8	11.0	11.2	10.8	10.9	12.5	9.6	11.0	10.9	3.3	8.4	10.0	11	
Position for 2016/17	10.4	9.3	12.3	11.7	10.8	11.1	10.8	10.4	11.7	11.6	3.4	8.9			10.2
In month: New Claims (Days)	18.9	21.4	16.9	16.4	17.3	15.9	17.3	14.1	19.8	14.8	14.1	17.8	17.1	19	
Position for 2016/17	16.1	19.8	19.1	21.7	22.9	19.2	16.3	14.1	16.4	18.1	15.3	18.5			18.1
In month: Change Events (Days)	9.5	8.3	10.3	10.3	9.8	10.2	11.7	9.0	9.3	10.2	2.7	7.2	8.2	9	
Position for 2016/17	9.5	8.1	11.2	9.7	9.1	9.5	9.8	9.8	10.7	10.2	2.8	7.7			7.8
Right Time profiled in month target 17/18	14.9	15.5	15.1	11.5	10.6	9.9	11.1	8.6	10.1	10.2	3.0	8.3			
New Claims profiled in month target 17/18	21.0	23.0	25.1	20.4	20.3	14.6	16.2	13.7	15.9	16.5	15.4	18.5			
Change Events profiled in month target 17/18	13.6	14.3	13.3	10.3	9.1	9.2	10.0	7.7	8.6	8.9	2.4	6.6			
COUNCIL TAX	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
In Year (%)	10.2%	19.5%	28.6%	37.7%	46.9%	55.9%	65.4%	74.6%	83.7%	93.0%	95.7%	97.8%	97.8%	97.6%	
This years profiled target	10.4%	19.5%	28.8%	37.9%	47.2%	56.5%	65.5%	74.8%	84.1%	93.1%	95.7%	97.6%			
Position for 2016/17	10.2%	19.6%	28.9%	38.0%	47.3%	56.5%	65.5%	74.8%	84.1%	93.1%	95.7%	97.8%			
Arrears Reduction (£m)	£3.2m	£3.0m	£2.9m	£2.8m	£2.8m	£2.7m	£2.6m	£2.5m	£2.4m	£2.4m	£2.3m	£2.2m	£2.2m	INFO	
Position for 2016/17	£3.2m	£3.1m	£2.9m	£2.8m	£2.7m	£2.6m	£2.6m	£2.5m	£2.4m	£2.4m	£2.2m	£2.1m			
NON DOMESTIC RATES	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
In Year (%)	10.0%	20.3%	29.0%	38.7%	48.5%	57.2%	66.2%	75.5%	84.4%	92.7%	96.1%	99.4%	99.4%	99.0%	
This years profiled target	11.0%	19.0%	30.9%	39.2%	47.3%	56.4%	65.6%	74.2%	82.4%	90.7%	96.0%	99.0%			
Position for 2016/17	9.8%	20.1%	30.9%	39.2%	48.4%	57.1%	67.1%	76.0%	84.8%	91.6%	95.2%	99.3%			
Arrears Reduction (£m)	£0.68m	£0.52m	£0.53m	£0.40m	£0.40m	£0.44m	£0.57m	£0.55m	£0.36m	£0.46m	£0.42m	£0.21m	£0.21m	INFO	
Position for 2016/17	£0.9m	£0.8m	£0.7m	£0.6m	£0.5m	£0.5m	£0.4m	£0.4m	£0.4m	£0.3m	£0.2m	£0.2m			
HB DEBT RECOVERY	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
HB Overpayments outstanding at year end (Academy)	£1.5m	£1.5m	£1.5m	£1.5m	£1.5m	£1.4m	£1.5m	£1.5m	£1.5m	£1.4m	£1.4m	£1.4m	£1.4m	INFO	
Position for 2016/17	£1.3m	£1.3m	£1.3m	£1.3m	£1.3m	£1.4m	£1.3m	£1.4m	£1.4m	£1.4m	£1.4m	£1.5m			
	April	Мау	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
HB Overpayments Recovered	4%	9%	13%	17%	20%	25%	28%	30%	33%	35%	38%	40%	40%	34%	
This years profield target	4%	8%	11%	16%	19%	20%	23%	24%	26%	29%	31%	34%			
Position for 2016/17	5%	8%	12%	15%	18%	20%	23%	25%	27%	29%	31%	33%			
FRAUD	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar			
CTLS Sanctions gained This years profiled target	0	0	0	0	1	1	0	0	0	3	2	2	9	6	
Position for 2016/17	2	3	0	1	1	0	1	0	0	0	0	4			

DWP Housing Benefit <u>Subsidy</u> impact – 'Local Authority Error/ Time Delay'

Hinddoy & Posworth Porough Council	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March
Hinckley & Bosworth Borough Council												
Lower Threshold	£6,554	£13,027	£19,420	£25,040	£33,030	£39,263	£44,938	£50,176	£55,997	£61,819	£67,156	£72,356
Upper Threshold	£7,486	£14,655	£21,848	£28,170	£37,159	£44,171	£50,555	£56,448	£62,996	£69,547	£75,551	£81,401
Actual	£6,882	£8,139	£9,461	£19,017	£27,412	£33,515	£42,979	£45,201	£47,032	£49,510	£49,749	£54,135
Lower Tolerance	-£328	£4,887	£9,959	£6,023	£5,619	£5,748	£1,958	£4,975	£8,965	£12,309	£17,408	£18,221
Lower roterance	1520	14,007	13,333	10,025	15,015	13,740	11,550	14,575	10,505	112,305	117,400	110,221
Upper Tolerance	£604	£6,516	£12,387	£9,153	£9,747	£10,656	£7,575	£11,247	£15,964	£20,037	£25,802	£27,266
Harborough District Council	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March
Lower Threshold	£3,888	£7,708	£12,220	£15,783	£21,501	£25,231	£29,026	£32,556	£36,087	£39,541	£43,319	£46,802
Upper Threshold	£3,888 £4,374	£8,671	£12,220 £13,748	£13,785 £17,756	£21,501 £24,188	£23,231 £28,385	£32,654	£36,625	£40,597	£39,541 £44,484	£48,733	£40,802 £52,652
opper meshold	L4,374	10,071	113,740	117,750	124,100	120,303	132,034	130,023	140,397	144,404	140,733	132,032
Actual	£916	£2,580	£3,879	£6,411	£7,164	£11,810	£16,174	£15,521	£17,611	£18,254	£18,835	£19,401
Lower Tolerance	£2,971	£5,128	£8,341	£9,372	£14,337	£13,421	£12,852	£17,034	£18,476	£21,288	£24,484	£27,401
Lower rolerance	12,571	13,120	10,541	13,372	114,557	113,421	112,052	117,034	110,470	121,200	124,404	127,401
Upper Tolerance	£3,457	£6,091	£9,869	£11,344	£17,025	£16,575	£16,480	£21,104	£22,986	£26,230	£29,899	£33,251
North West Leicestershire District Council	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March
	66.006	642 226	620.245	626 620	626 452	642.4.4.4	640.204	655 200		667.006	672.442	670 604
Lower Threshold	£6,906	£13,236	£20,315	£26,630	£36,152	£43,144	£49,204	£55,309	£60,885	£67,096	£73,442	£79,694
Upper threshold	£7,770	£14,891	£22,854	£29,959	£40,671	£48,537	£55,354	£62,222	£68,496	£75,483	£82,623	£89,655
Actual	£2,905	£5,593	£9,664	£11,880	£14,594	£33,463	£43,393	£38,456	£41,108	£43,622	£45,178	£46,504
Lower Tolerance	£4,002	£7,643	£10,651	£14,749	£21,558	£9,681	£5,811	£16,853	£19,777	£23,474	£28,265	£33,190
Upper Tolerance	£4,865	£9,298	£13,190	£18,078	£26,077	£15,074	£11,961	£23,767	£27,388	£31,861	£37,445	£43,151

<u>Sickness</u>

Sickness for February is given below: (Data cannot be provided in time to meet report deadline and therefore reported 1 month in arrears)

Hinckley & Bosworth Borough Council	Annual Ta	rget 8 days
	Month	
	February	Cumulative
Long Term	0 Days	72.00 Days
Short Term	38.0 Days	216.5 Days
Days lost	38.0 Days	288.5 Days
FTE Average	1.21 Days	10.4 Days
Profiled Target Average	0.67 Days	8.0 Days
Harborough District Council	 Annual Ta	rget 9 days
	Month	
	February	Cumulative
Long Term		
Short Term		
Days lost	Data current	y not available
FTE Average		
Profiled Target Average	0.75 Days	
North West Leicestershire District Council	 Annual Tar	get 8.5 days
	Month	
	February	Cumulative
Long Term	17.85 Days	184.73 Days
Short Term	13.0 Days	171.42Days
Days lost	40.85 Days	356.15 Days
FTE Average	1.44 Days	18.22 Days
Profiled Target Average	0.71 Days	8.5 Days

Benefits Operational Team

(Housing Benefit, Council Tax Support and Fraud)

As forecast all of the key performance indicators around processing of new claims and change events have been met. This is particularly pleasing as there has been significant work to ensure these targets have been achieved, and micro management on a daily basis around allocation of work to make sure our residents receive their entitlement in a timely manner in accordance with the agreed processing targets.

Processing

All three authorities met their respective target for processing new claims and change events.

LA error and subsidy

All three authorities are below the lower threshold for LA error and HDC have reported an improvement in both the upper and lower thresholds when compared to last year. It is important to acknowledge the forcast of the Benefits Operational Manager with regard to year end outturn was correct and the partnership management team are pleased to report the concerns articulated earlier on in the year with regard to this matter haven't come to fruition.

Verification of Earnings & Pension (VEP)

Funding levels for the VEP initiative have been announced and are as follows:

HBBC: £20,543 NWLDC: £13,212 HDC: £13,464

It is intended that all LA's will participate in the initiative and 80% of the funding will be paid In April and the second payment in quarter four

Fraud & the DWP

The DWP are looking at new business funding to support our requirement to share benefits information and provide witness statements.

Revenues Operational Team

(Council Tax, Non Domestic Rates and Housing Benefit Overpayments)

Council Tax

This is the first year whereby collection rate targets have been met for each Council.

• HBBC	C target:	98.0%	Outcon	ne:	98.1%	(2016/17 achieved 98.1%)
	In year net o Collected Gross arrea	collectable deb rs	:	£59,4	79,885.39 28,747.09 5,779.18	
• HDC	target:	98.6%	Outcon	me:	98.6%	(2016/17 achieved 98.5%)
	In year net o Collected Gross arrea	collectable det rs	:	£55,4	95,327.61 10,017.97 309.64	
• NWL	DC target:	97.6%	Outcon	ne:	97.8%	(2016/17 achieved 97.8%)
	In year net o Collected Gross arrea	collectable deb rs	:	£52,7	30,207.79 33,423.57 6,784.22	

NNDR

The collection targets have been met and exceeded.

HBBC target	98.3%	Outcome:	98.9%	(2016/17 achieved: 98.9%)
In year net Collected Gross arre	collectable d ars	£32,	895,823.36 516,225.81 9,597.55	
HDC target	99.2%	Outcome:	99.7%	(2016/17 achieved: 99.6%)
In year net Collected Gross arre	collectable d ars	£41,	616,913.27 480,133.37 6,779.90	
NWLDC target	99.0%	Outcome:	99.4%	(2016/17 achieved: 99.3%)
In year net Collected Gross arre	collectable d ars	£57,	794,189.24 458,651.09 5,538.16	

Annual Billing

2018/19 Annual Billing was successful and bills and notices were issued as per the agreed timetable which was shared with all customer service teams.

End of Year Reconciliations

System and financial balancing reconciled and balanced to support finance teams in account closures has been completed.

To summarise, all of the key processing targets for Business Rates, Council Tax, and Benefits have been achieved. The year has presented many operational challenges, these have been dealt with and we have still seen excellent performance results. This is a whole team effort not just the processing staff, the Head of Partnership has thanked individual teams and proposed to send an all staff email to include any comments from partners.

Channel Shift Analysis

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	HDC											
Service Subscriptions												
	January	February	March									
Application	Total No of Subscriptions			Increase since previous month								
Council Tax Online	1165	1243	1344	101								
Housing Benefit Online	109	111	123	12								
Landlord Online	38	40	40	0								
Business Rates Online	39	39	39	0								
Ebilling & Enotifications												
Application	Total No of Subscriptions											
Council Tax Online	301	328	367	39								
Business Rates Online	18	18	18	0								
Landlord Online	20	22	23	1								
Housing Benefit Online	32	33	40	7								

	НВВС											
Service Subscriptions												
	January	February	March									
Application	Total No of Subscriptions			Increase since previous month								
Council Tax Online	2405	2478	2577	99								
Housing Benefit Online	135	141	149	8								
Landlord Online	70	70	72	2								
Business Rates Online	44	45	47	2								
Ebilling & Enotifications												
Application	Total No of Subscriptions											
Council Tax Online	326	352	379	27								
Business Rates Online	12	12	12	0								
Landlord Online	10	10	11	1								
Housing Benefit Online	33	33	36	3								

NWL											
	January	February	March								
Application	Total No of Subscriptions			Increase since previous month							
Council Tax Online	858	917	1073	156							
Housing Benefit Online	125	129	144	15							
Landlord Online	34	39	39	0							
Business Rates Online	18	18	37	19							
Application	Total No of Subscriptions										
Council Tax Online	317	366	485	119							
Business Rates Online	7	7	26	19							
Landlord Online	13	18	18	0							
Housing Benefit Online	41	45	59	14							